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THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

Office of the Director

15 February 1974

MEMORANDUM FOR:

SUBJECT: Intelligence Community Staff
Activities Report No. 1

Attached are copies of the first issue of the ICS Activities Report, which has been prepared for the information of USIB principals and members of IRAC. Its purpose is to give you and members of your staff a better understanding of our activities and to promote the exchange of information in areas of mutual interest. I hope that you will find

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Daniel O. Graham
Lieutenant General, USA
Deputy to the DCI for the
Intelligence Community

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Attachment:
as stated

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ICS ACTIVITIES REPORT NO. 1

15 February 1974

The DCI's Intelligence Community Staff is currently engaged in a number of activities of interest to USIB principals and members of IRAC. The following summary of these activities is provided for your information.

1. Middle East Post-Mortem

With the issuance of the Preliminary Post-Mortem Report, covering the intelligence community's performance before the Arab-Israeli War, Phase I of this project, dealing with the period prior to commencement of hostilities on 6 October 1973, is complete. Following review of the report by the USIB, copies were distributed to USIB, the NSCIC, key officials of the community, and the President's Foreign Intelligence Advisory Board (PFIAB).

Phase II activities continue. A number of studies are in progress dealing with one or another aspect of intelligence activities during the Mid-East crisis itself, or with issues which came to light during our investigations of those activities. A study of the operations of the intelligence community during periods of crisis is in hand following a series of interviews held with key officers of the various Watch Offices and the White House Situation Room, covering their activities and operations during the 6-25 October period.

2. National Family of Products

This project is one of the efforts in support of the DCI's objective to make all analytical products as responsive to consumer needs as possible, to avoid overproduction and duplication, to improve and expand substantive coordination in the community and facilitate the expression of contrary views concerning topics of particular significance, and to provide warning intelligence in as clear and systematic and timely a way as humanly possible.

The concept underlying this project has been refined and amended in recent months by the lessons learned from the Mid-East post-mortem effort to date, and on 31 January the USIB was briefed on the amended proposal. At the conclusion of this briefing, the USIB approved two actions: (a) an immediate initiation of the testing of the National Operations and

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Intelligence Watch Officers Net and its product, the National Watch Officers Bulletin; and (b) the establishment of a committee under the chairmanship of the IC Staff, with participation by all of the principal production agencies. The purpose of this committee will be to resolve various management and production problems associated with implementing daily and weekly national products.

3. The DCI's Key Intelligence Questions for FY 1974

The DCI distributed copies of his Key Intelligence Questions for FY 1974 to USIB principals on 10 January. Coordination of the KIQs will be an agenda item at an NSCIC meeting expected to be held soon.

The KIQs represent a selected number of topics considered to be of high current importance at policy levels of the government against which the response of various agencies and organizations of the community can be measured. The listing has been organized primarily around the particular geographic and functional areas of the National Intelligence Officers (NIOs) who will have the primary role in the KIQ Evaluation Process (KEP) and who will be responsible for the development of follow-on KIQs for evaluation in FY 1975.

As explained to USIB principals by General Graham, the KEP will involve the preparation of a baseline review on each question, and then, at the close of the evaluation period, a recapitulation and evaluation of the performance of the intelligence community and of individual agencies in responding to the questions. For the initial effort, a six-month period will be used, but in future iterations the evaluation process will apply to the entire fiscal year. Detailed instructions are being developed by the IC Staff for use by Program Managers in the first evaluation period which is expected to begin on 1 March and end on 1 September 1974. The DCI stated his interest in all Board members becoming personally involved in the KEP in their agencies and departments.

4. National Foreign Intelligence Budget Recommendations for FY 1975

On 19 December the DCI forwarded to the President through the Director of the Office of Management and Budget his National Foreign Intelligence Budget Recommendations for FY 1975. This action responds to the President's 5 November 1971 memorandum and to the DCI's "Objectives for the Intelligence Community" of 6 September 1973. Members of the IC Staff are currently preparing the supporting materials which the DCI will need for his defense of these recommendations before the Congress this spring.

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STAFF NOTE

The IC Staff, under the direction of Lt. Gen. Daniel O. Graham, USA, Deputy to the DCI for the Intelligence Community (D/DCI/IC), assists the DCI in his intelligence community responsibilities. The staff consists of three main elements: the Management, Planning, and Resource Review Group (MPRRG) which monitors the budget development process throughout the community; the Product Review Group (PRG) which reviews the factual and analytical product of the community; and the Collection and Processing Assessment Group (CPAG) which conducts national level review and assessment of community collection and processing activities. A small Coordination Staff handles community-related tasks involving the activities of more than one Group.

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WHEATON BYERS, PFIAB, 25 Feb (2 Cys)